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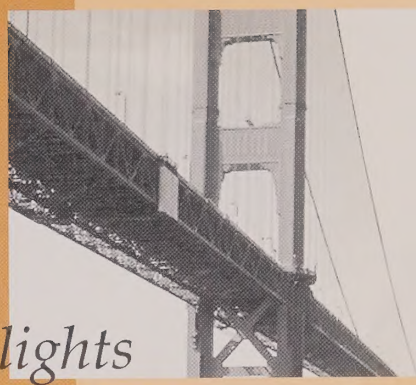

Highlights

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Planning

PROPOSED
Budget and Work Program

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Budget

Fiscal Year 2004-2005

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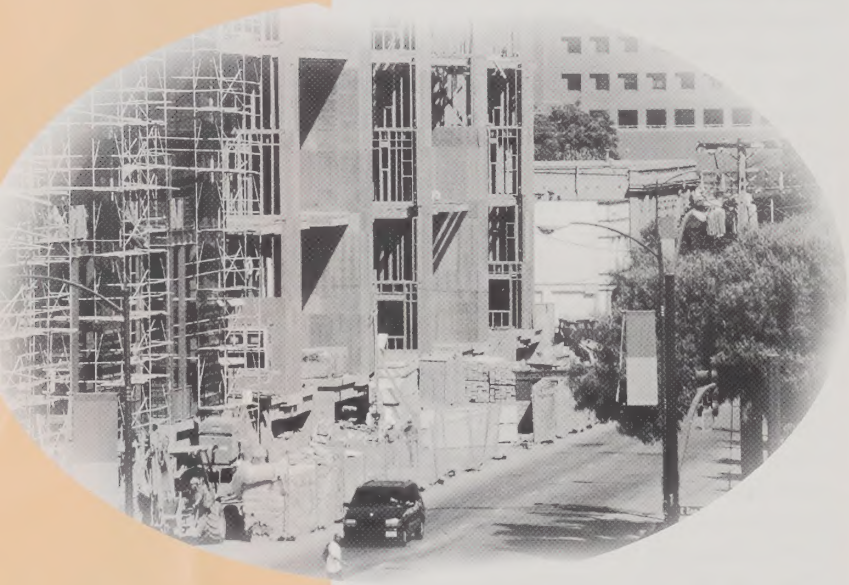
ABAG Planning Programs

ABAG is responsible for regional land use, housing and related planning activities for the nine counties and 101 cities, comprising the San Francisco Bay Area.

ABAG's efforts to develop and sustain an expanded planning program have never been more important as they are today. The need for comprehensive regional planning **within** the Bay Area is critical and, given the projected growth throughout the State, it is becoming equally important to more formally establish relationships and strategies **beyond** ABAG's traditional geographic area of responsibility.



As will be noted in the following pages in the discussions of ABAG's specific planning programs, our efforts and activities already have extended beyond the 9-county Bay Area. Furthermore, we continue to seek opportunities to integrate related social, economic, and environmental factors into our regional planning efforts.

Following is a discussion of the basic planning services provided by ABAG followed by descriptions of focused planning programs.

Regional Planning Committee
The Regional Planning Committee (RPC), as one of the Agency's standing committees, has representation from each county and a city representative from each county as well as public and special interest representatives. The RPC hears issues of regional concern covering all planning issues and makes recommendations to the ABAG Executive Board on programs and activities the Agency should undertake.

In Fiscal Year 2004-05 the RPC will continue to make recommendations regarding regional planning programs with special attention paid to ABAG's Smart Growth Implementation and Housing Programs.

Regional Airport Planning Committee
The Regional Airport Planning Committee (RAPC) is a joint committee of ABAG, the Metropolitan Transportation Commission, and the Bay Conservation and Development Commission, tasked with oversight of the preparation of the Regional Airport Systems Plan, which then becomes part of the Regional Transportation Plan. RAPC also provides a venue for discussion of land use and environmental issues related to airports.

In Fiscal Year 2004-05 ABAG will continue to support the RAPC with special attention being paid to expanding the Airport Land Use Compatibility activities, building stronger relationships with jurisdictions with airport land use issues, and improving the dialogue about aircraft overflight noise.

Regional Agency Coordinating Committee
The Regional Agency Coordinating Committee (RACC) is a joint committee of ABAG, MTC, and the Bay Air Quality Management District tasked primarily with oversight of the preparation of the Bay Area's Air Plan and conformance activities. The function of the RACC was expanded in Fiscal Year 2003 with the addition of Smart Growth activities as one of its areas of focus and representation from BCDC, the Regional Water Quality Control Board, and the Bay Area Alliance for Sustainable Communities sharing the Smart Growth responsibility.

In Fiscal Year 2004-05 ABAG will continue to support the RACC and will provide primary administrative support to the committee.

Clearinghouse Activities

ABAG provides information to public and private agencies and the public related to public capital improvement projects and their potential environmental impacts. In particular, it is ABAG's responsibility to circulate for public review documents relating to infrastructure improvements for which federal funds are received. Currently, available funding allows only minimal clearinghouse activities.

In Fiscal Year 2004-05 ABAG will look to expand its clearinghouse functions, funding permitted, to include on-line tracking and research of public projects and to allow for ABAG planners to perform a review of projects and their potential impacts.

Housing

ABAG's Housing activities are diverse, entrepreneurial and opportunistic and elements are found in almost all of the individual Planning Programs (discussed in the following pages). Activities such as the following have been shaped by a special "Housing Committee" of the RPC:

- Convening a working group to develop a regional standard for counting housing development successes, with the long-term goal of having the State adopt a locally supported standard.
- Participating in State level negotiations and working group activities to improve the Regional Housing Needs Allocation (RHNA) process and Housing Element Law.
- Focusing on specific housing issues through workshops involving staff of cities and counties and housing proponents and officials.

In Fiscal Year 2004-05 ABAG will continue to focus on housing, carrying out a balanced, proactive program aimed at supporting legislative efforts that facilitate housing development, seeking state and regional incentives to encourage housing construction, and promoting best practices among local jurisdictions to shift the public's perception of infill and multi-family housing.

Intergovernmental Coordination and Research and Analysis

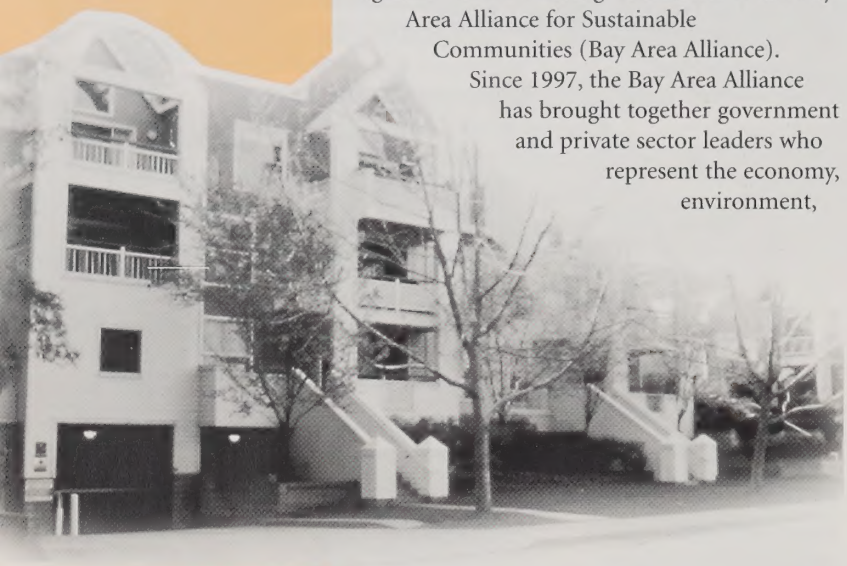
In addition to the individual activities described above and on the following pages, ABAG's Planning Program on an on-going basis supports other ABAG activities. In particular, planning staff works closely with ABAG's Communication Group to provide information to local appointed and elected officials through activities such as local Mayors' Conferences and cities associations, and ABAG's Legislation and Governmental Organization Committee and Executive Board. Planning staff also works closely with staff of the Research and Analysis program, both in data and mapping related work.

In Fiscal Year 2004-05 ABAG planning staff will continue to provide support to other programs and activities within the Agency.

For further information, contact Gerry Raycraft, Planning Director, at 510-464-7927 or e-mail Gerryr@abag.ca.gov.

ABAG Projections will impact regional plans and planning throughout the Bay Area. ABAG, the Metropolitan Transportation Commission, and the Bay Area Air Quality Management District all incorporate ABAG projections, particularly for jobs, households, and population.

Bay Area Alliance for Sustainable Communities



ABAG represents cities, counties, and regional agencies on the Steering Committee of the Bay Area Alliance for Sustainable Communities (Bay Area Alliance). Since 1997, the Bay Area Alliance has brought together government and private sector leaders who represent the economy, environment, and social equity. The coalition developed the *Compact for a Sustainable Bay Area* (Compact), which articulates a regional vision and recommends strategies to address growth-related challenges. The *Compact* is intended to guide government, employers, civic organizations, and individuals in efforts to achieve and maintain a prosperous economy, quality environment, and social equity. To implement the *Compact*, the Bay Area Alliance has initiated two exciting projects: the Bay Area Regional Livability Footprint Project and the Community Capital Investment Initiative (CCII).

Through the Livability Footprint, the Bay Area Alliance promotes smarter land use. A series of Smart Growth Conversations yielded valuable insights on the incentives and policy changes needed to implement smarter growth. By featuring jurisdictions' smart growth efforts at its quarterly meetings, the coalition recognizes their efforts and demonstrates the value of infill and other smart growth techniques.

The CCII brings Bay Area Alliance members into partnership with residents to attract private investment to economically disadvantaged neighborhoods. Over $150,000,000 in capital has been committed and more than $40 million dollars invested to date in projects in Marin City, Oakland, Richmond, San Francisco, San Jose, and Vallejo. The CCII helps to fund needed projects and provides practical lessons on how to revitalize communities.

To complement these and other implementation efforts, the Bay Area Alliance published an inaugural regional *Indicators* report that will be updated regularly to track progress towards achieving the vision, and the first installment of *Faces of Sustainability*, which highlights sustainable practices in Napa County. All publications and information about other Bay Area Alliance projects are available at www.bayareaalliance.org.

During Fiscal Year 2004-05
ABAG will continue in a leadership role as the Bay Area Alliance focuses more intensively on implementing the Compact. The coalition will:

- Use the Compact as an outreach and advocacy tool to improve understanding of sustainability principles.
- Continue work on the Regional Livability Footprint, with particular attention to gaining policy changes and incentives to promote Smart Growth.
- Invest in additional community revitalization projects through the CCII.
- Publish new installments of *Faces of Sustainability* featuring other Bay Area counties. Collect information to expand upon and update the sustainable development indicators.

For further information, contact Ceil Scandone at 510-464-7961 or e-mail Ceils@abag.ca.gov.

San Francisco Bay Trail

The San Francisco Bay Trail is a continuous, multi-use shoreline path that is now about half complete. When fully complete, it will cross seven Bay Area toll bridges and connect nine counties, 47 shoreline cities, and over 130 local, regional, and state parks. Bay Trail benefits include transportation, recreation, exercise, community connections and opportunities for wildlife viewing, education, and environmental stewardship. ABAG administers the Bay Trail Project that plans, promotes and advocates for implementation. Project staff provide regional oversight and coordination, technical assistance, education and outreach, and seek funding for planning, design, construction, and maintenance.

Major accomplishments last year include publishing new user-friendly Bay Trail maps, administration of about 45 Bay Trail planning, design and construction grants, initiation of a comprehensive analysis of outstanding trail gaps, oversight of the Data Entry and Statistical Analysis phase of the independent scientific Wildlife and Public Access Study, outreach to the media including a week-long *Bay Trail Adventure* series conducted in partnership with the San Francisco Chronicle and on KPIX Channel 5, and coordinating on trail construction and dedications in communities throughout the region.

For further information, contact Janet McBride at 510-464-7935 or e-mail Janetm@abag.ca.gov.

Work Plan for Fiscal Year 2004-05

- Administer approximately 45 Bay Trail Grants and seek new funds to continue the grant program.
- Pursue short and long-term funding strategies for project administration, trail development and maintenance.
- Complete a Comprehensive Bay Trail Gap Analysis and create a Strategic Framework for Build-out.
- Oversee the final reporting phase for the Wildlife and Public Access Study and coordinate with the Bay Conservation and Development Commission (BCDC), researchers, Bay Trail Directors, and other stakeholders on a new study design for a third year of scientific field research.
- Advocate bicycle and pedestrian access to and across Bay Area toll bridges, including the west span of the Bay and the Richmond/ San Rafael bridges and safe and seamless connections to the Carquinez, Benicia/Martinez, and East Span Bay bridges.
- Publish the *Bay Trail Rider* newsletter, manage GIS layers and create a data base with information on Bay Trail "gaps," maintain and update web site and internet postings, meet regularly with elected officials, agency and local government staff, and media contacts, and plan and host trail dedications and other public events.

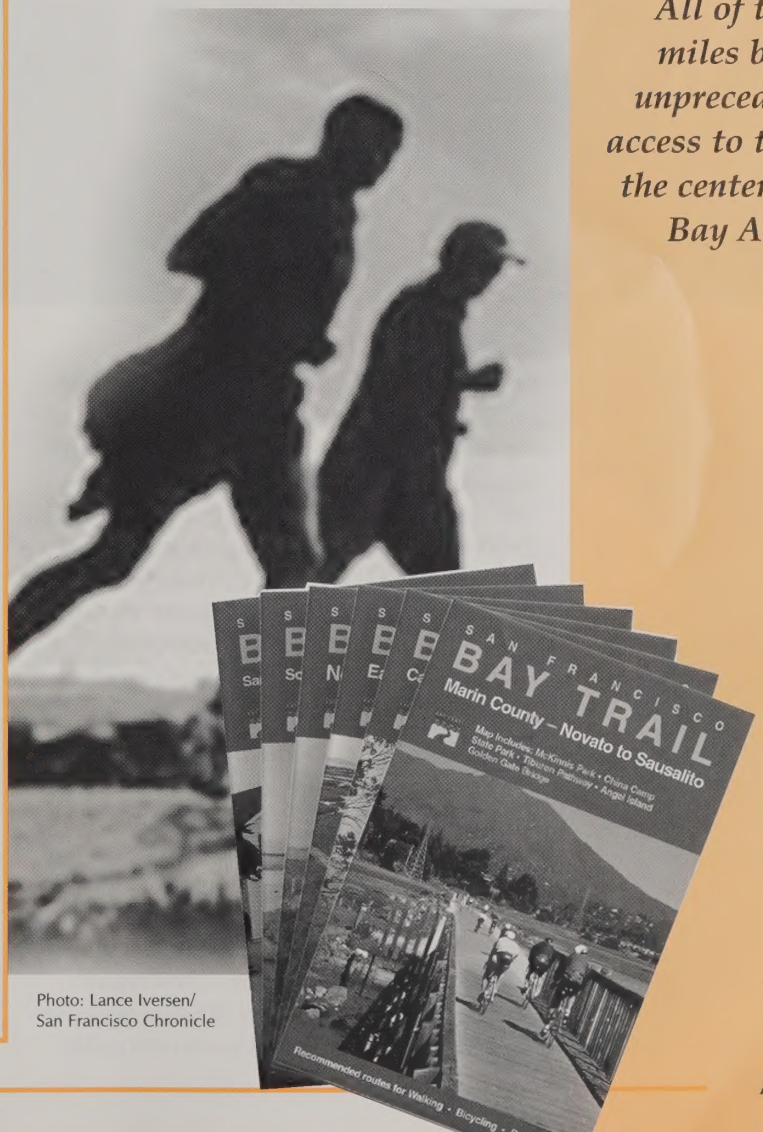


Photo: Lance Iversen/ San Francisco Chronicle

As of July 2003, 251 miles of the Bay Trail has been completed. When finished the Bay Trail will extend 500 miles (including spine an spur). All of these miles bring unprecedented access to the Bay, the center of the Bay Area.

San Francisco Estuary Project

Hosting a rich diversity of flora and fauna, the Estuary includes 1,600 square miles, drains more than 40% of the state, provides drinking water to 22 million Californians, and irrigates 4.5 million acres of farmland. It also allows the nation's fourth largest metropolitan region to pursue diverse activities, including shipping, fishing, recreation, and commerce.

The San Francisco Estuary Project celebrated the tenth anniversary of the *Comprehensive Conservation and Management Plan (CCMP)* with a celebration of accomplishments at the 6th Biennial State of the Estuary Conference in October 2003 with over 800 attendees from local, state, and federal agencies, interested scientists, media and the general public. The Estuary Project also sponsored the 2nd Biennial CALFED Science Conference in January 2003 held in Sacramento with over 1,100 attendees. During 2003 the Estuary Project provided technical and public outreach assistance to the San Francisco Bay Area Wetlands Restoration Program as well as contract management and technical support services for the California Bay-Delta Authority's Science and Drinking Water Quality Programs. The Estuary Project also continued its highly successful erosion control workshops, updated and distributed guides, manuals, videos and other public outreach materials for Best Management Practices (BMP) in stormwater controls, continued the JARPA multi-agency permit center, continued the successful Boater Education Program to reduce pollution, and distributed $111,000 through its Small Grants Program for restoration and education projects around the Estuary.

For further information, contact Marcia Brockbank at 510-622-2325 or e-mail Marciab@abag.ca.gov

Workplan for Fiscal Year 2004-05

This year the Estuary Project will continue its partnership efforts to improve the water quality in the San Francisco Bay and further educate decision makers and the public about the need to restore and protect the Bay-Delta Estuary. Projects next year will include:

- Providing contract management, administrative and technical support to the CALFED Bay-Delta Science Program and the Drinking Water Quality Program, including organizational support for a 3-day science conference October 4-6, 2004.
- Work with the San Francisco Estuary Institute and other partners on two projects, continue coordination efforts to agree on a strategy to develop a suite of ecosystem indicators for the Estuary in 2004 and continue work on developing a wetlands regional monitoring program for the Estuary.
- Provide education and outreach to the public about the need to prevent the introduction and spread of invasive species to the Estuary.
- Under a State Proposition 13 grant, continue working with the Brake Pad partnership, to implement the project to identify and prevent impacts on surface water quality that may be caused by the use of automotive brake pads and continue to seek additional funding for related studies.
- Under two State Proposition 13 funded Pesticide Research and Identification of Source and Mitigation grants, begin work for Urban Pesticides Pollution Prevention and Tools for Surface Water Monitoring projects.
- Continue to provide technical and communication assistance to the Regional Water Quality Control Board including the TMDL Process, and oversight of Supplemental Environmental Projects for Administrative Civil Liability fines, and other cooperative endeavors.
- Produce and distribute six issues (3500 copies/each issue) of *Estuary* newsletter.
- Conduct education and outreach for the National Estuary Campaign: "What's an Estuary? Now You Know." For more information on the campaign, log on to www.WhatsAnEstuary.com.

Earthquake Preparedness

With funding from the U.S. Geological Survey (USGS), ABAG developed the ***Home Quake Safety Toolkit,*** located at **http://quake.abag.ca.gov/fixit.** This site includes sections on both structural and nonstructural hazards and mitigation, as well as on family disaster plans. The structures section includes an innovative quiz to "self-assess" structural vulnerability based on shaking intensity and structural type. Structural retrofit resources include information on the retrofit process; lists of contractors, engineers, and home inspectors; success stories and available funds. The nonstructural section includes a non-threatening user-friendly quiz on causes of contents damage, ways to anchor contents, and chimney safety. In the third section, infrastructure disruptions and liquefaction are creatively explained using a quiz focusing on emergency planning. How-to planning resources focus on family emergency plans, emergency supplies, and natural gas safety. This toolkit was released in October 2003.

ABAG is developing ***Tools for Businesses to Tame Disaster,*** also with USGS funding. This web site includes several resources for small businesses that are multi-hazard in focus, particularly those dealing with speeding business recovery. Others tools focus on increasing employee and customer safety during earthquakes. Recovery tools focus on strategies to manage business disruption, a plan for transportation and utility disruption, and a plan for reoccupying buildings. Safety tools include information on bracing and anchoring building contents, natural gas safety, special hazardous materials issues, tort liability, and calculating benefits and costs of mitigation. *The toolkit will be officially released in the spring of 2004.*

For further information, contact Jeanne Perkins at 510-464-7934 or e-mail Jeannep@abag.ca.gov.

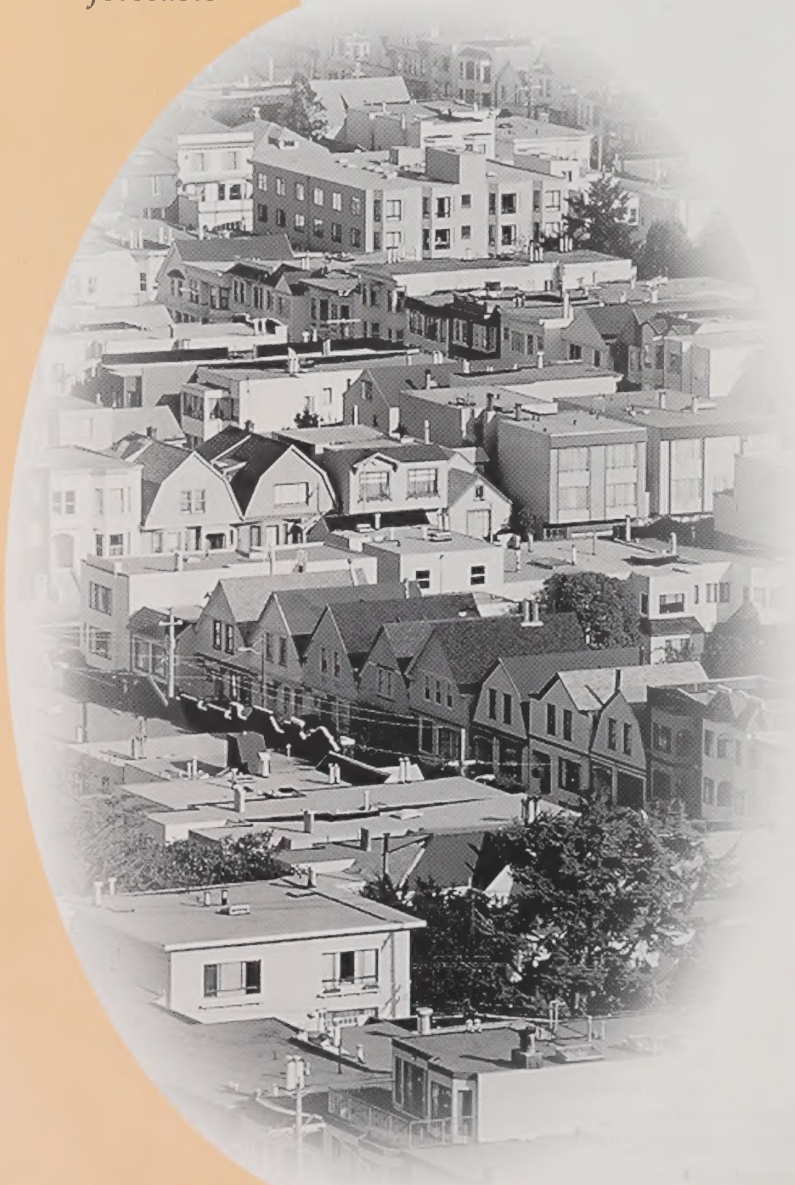
Work Plan for Fiscal Year 2004-05
Since much of the Earthquake Program's work is funded by grants and contracts, the specific tasks for the coming year depend on the availability of funding.

- ABAG's October 2004 General Assembly will focus on commemorating the 15th anniversary of the Loma Prieta earthquake by focusing on the lessons learned and future of multi-hazard mitigation planning.
- ABAG will begin the development of coordinated disaster and risk management planning for the greater Bay Area airports. (FAA grant application submitted.)
- ABAG will begin development of a multi-hazard, multi-jurisdiction, hazard mitigation plan for the region and applicable to cities and counties. (FEMA grant application submitted).

Data and Analysis

Projections 2003 estimates 126,350 incremental housing units above previous forecasts

ABAG's forecasting work underwent a fundamental change in 2003. Unlike previous forecasts, *Projections 2003* was a policy based scenario that described a "smart growth" land use scenario and a more aggressive level of housing production. Previous forecasts had always used local general plans and zoning information as a measure of development potential. *Projections 2003* used information derived from regional smart growth.



The fundamental changes to our Projections forecast caused us to produce some supporting documentation in our *Projections 2003: A Smart Growth Forecast Technical Appendix.* Our basic model documentation was also updated with the publication of *HENRY: a Regional Simulation System for Demographic-Economic Modeling.*

We continued to hold our well respected short-term forecasting conference, Focus 2003-2004, and provide supporting documentation to conference participants. We have also increased our efforts to forecast retail sales tax revenues. We now provide separate annual retail sales tax forecast to MTC.

2003 also saw a comprehensive update of our existing land-use database, as well as planning and conducting a variety of workshops and products related to census data.

For further information, contact Paul Fassinger at 510-464-7928 or e-mail Paulf@abag.ca.gov.

During Fiscal Year 2004-05
We expect to complete Projections 2005, returning to the traditional December release of that document. We will also update documents describing our Input-Output model, our land-use database and survey work, and the Projective Optomization Land Use Information System (POLIS) model that geographically allocates our forecast to local areas.

ABAG POWER

ABAG Publicly Owned Energy Resources (ABAG POWER) is a separate joint powers agency (JPA) formed under ABAG to acquire energy on behalf of local governments, as well as provide energy management and telecommunication services. ABAG POWER currently offers natural gas aggregation to 39 local governments and special districts in the PG&E service territory. ABAG POWER provides a public sector approach to pooled purchasing, and each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee. ABAG POWER is also working on plans to expand energy conservation services to local jurisdictions through implementation of energy efficiency and energy management programs.

Gas Aggregation Program

The natural gas purchasing pool has now completed its seventh year of operation. ABAG POWER purchases natural gas on agencies' behalf and arranges for it to be delivered to the PG&E system for distribution to members. The goal of ABAG POWER's Natural Gas Program is to provide both cost savings and price stability. This goal is different from that of PG&E which is incentivized only to provide low cost gas on a near-term (monthly) basis.

During the last year:

- ABAG POWER bifurcated its gas supply and gas scheduling functions, and added new service providers to achieve more competitive pricing in its purchases. In addition, the program has expanded its potential gas suppliers to include Occidental Energy Marketing (subsidiary of Occidental Petroleum), Coral Energy (part of Shell trading network), and BP Energy.
- ABAG POWER has continued to stabilize its gas prices by layering in longer-term gas purchases, with the alternate objective of diversifying its gas purchase portfolio. In the future, there are many factors that could again cause significant price volatility, including: abnormal weather patterns, increased demand from gas-powered generators, and restrictions in gas transportation capacity and/or imports.

ABAG POWER's gas program continues to be primarily for "Core" customers, although ABAG POWER has the ability and desire to also serve "Noncore" customers (large users). If qualified, noncore customers can take advantage of lower gas transportation rates that are not available to PG&E customers.

During Fiscal Year 2004-05
We will continue to explore various energy purchasing strategies that will increase price stability. In addition, we intend to propose programs with the potential to help members reduce energy costs further through energy conservation and usage management.

For further information, contact Jerry Lahr at ***510-464-7908 or e-mail Jerryl@abag.ca.gov***

Summary of Program Benefits

- *Potential energy cost savings*
- *Natural gas price stability*
- *Cooperative approach to energy conservation programs and services*

ABAG PLAN Corporation

ABAG PLAN's new web-based sewer backup homeowner awareness program has brought more than 270,000 visitors to www.sewersmart.org.

Since 1985, a time of crisis for local governments due to a lack of affordable insurance, ABAG has provided risk management and insurance services to local governments. The results have been impressive, with the ABAG PLAN Corporation now providing property and liability insurance to 31 cities and towns in the Bay Area. The PLAN has grown to achieve assets in excess of $40 million and has returned over $20 million to its members in dividends. In addition, the SHARP pool has been providing affordable Workers Compensation insurance to member cities and districts, especially important in this time of double and triple-digit increases in premiums.

Highlights and anticipated achievements for Fiscal Year 2004-05 include:

Liability Program

- Revision of coverage and governing documents to reflect changes in the legal and risk environment
- Adoption of Claims Policy to guide staff and committees
- Enhanced coverage and stable premiums
- Revised Funding Policy to include new benchmarks

Property Program

- Lower premium and increased coverage due to improved market conditions and loss prevention
- Property appraisals and boiler inspections for key facilities
- Enhanced flood and earthquake coverage
- Collection of property damage losses from responsible parties, saving members tens of thousands of dollars

Workers Compensation Program

- Addition of new members, resulting in significant cost savings
- Claim reviews and loss prevention funding

Risk Management Programs

- Police Risk Management Workshops
- Detailed risk management assessment for each member
- Expansion of sewer loss prevention program
- Customized on-site training for members

Association of Bay Area Governments
PLAN CORPORATION
Pooled Liability Assurance Network

For further information, contact Marcus Beverly at 510-464-7969 or e-mail Marcusb@abag.ca.gov

ABAG Financial Services

ABAG Financial Services Programs provide convenient, cost saving, and secure means to meet the broad array of capital financing needs of public agencies and their nonprofit partners serving the public interest. The Agency has provided nearly $4 billion in low cost capital financing for projects in more than 150 local jurisdictions. Beyond the direct savings afforded to borrowers utilizing these programs, residents in ABAG Member communities benefit from Agency financing projects in many ways. Recent projects include construction of new hospitals and clinics (such as Oakland Children's Hospital expansion), mass transit system development (Bay Area Rapid Transit to the San Francisco Airport), as well as the funding of new modular classrooms to accommodate growing school attendance.

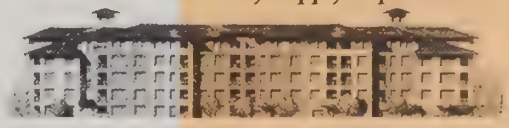
Agency-issued financing projects also include provision for construction and preservation of more than 7,500 units in fifty-three affordable apartment communities including The Crossing in the City of San Bruno.

The Agency will also continue to offer the California Redevelopment Agency Pool (Cal-Rap), its industry leading tax-allocation bond product as well as its credit-enhanced, pooled financing vehicle for Water and Wastewater Districts. Both of these financing pools provide easy access and low cost funding for the smaller borrowing needs of special districts in the Agency's member jurisdictions.

For further information, contact Clarke Howatt at 510-464-7932 or e-mail Clarkeh@abag.ca.gov

During Fiscal Year 2004-2005 ABAG Financial Services will continue to offer:

- Economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary health care providers through the various programs of the ABAG Finance Authority.
- Downpayment and closing cost assistance for participants in the Agency's Lease-Purchase Homeownership Program.
- Lease financing services through ABAG Credit Pooling and ABAG Leasing, separate programs providing the lowest available cost source for funding for both major lease-secured projects and smaller equipment needs.
- Comprehensive services to meet the land-secured and economic development financing.



Architects rendering of The Crossing San Bruno, a 300-unit multifamily housing complex – in the first phase of a mixed use transit oriented development located on a former Navy supply depot in the City of San Bruno. This project was funded in part with $70 million in tax-exempt bonds issued by the ABAG Finance Authority.

Colma Apartment Project

ABAG Training Center

The training center offered a variety of classes both online and in ABAG's training center to over 3,737 students during 2002-2003, an increase of 30 percent from 2001-2002.

The ABAG Training Center has been an ABAG service program since 1979, created to provide economical alternatives for local government employees to obtain professional development training. Course offerings were in the fields of management, environmental planning, housing, and computer technology.

Through the intervening years, the training needs of our members changed. There arose a demand for practical and certificate courses in worker safety, hazardous waste management, pollution prevention, and computer technology. Currently, the overwhelming majority of our courses are Occupational Safety and Health Administration (OSHA) required safety training. Annual classes in earthquake mitigation and pollution prevention are still offered.

Originally the ABAG Training Center (now a program of ABAG, Inc.) conducted classes in our offices and hotel meeting rooms. Annual student attendance was on the order of 600-700 students, limited by the distance to attend a class in Oakland. The development of the Internet allowed us to reach students throughout the entire country. Increasing our business client base provided a means to support continued training of our members' employees at a significantly reduced price.

The first online course was an OSHA-required Hazardous Waste Operations Refresher offered through www.hazmatschool.com in June 1999. During the fiscal year 1999-2000 we served 125 online students, including students from Alaska and Nebraska. In 2002-2003 the ABAG Training Center served 3,740 students, exceeding 9,700 since we first offered online training.

In 2002, ABAG was reviewed and approved as an authorized Continuing Education Unit (CEU) provider member of the International Association for Continuing Education and Training (IACET). Now any ABAG Training Center/Hazmat School student or potential student can be assured that our courses meet the stringent IACET criteria.

The ABAG Training Center also sponsors special workshops and conferences selected to meet the needs of local governments. In October 2004, in partnership with the Bay Area Economic Forum, we will present a two-day conference and exposition on homeland security and disaster mitigation, with special attention to impacts at the local and regional levels.

As always, employees of ABAG members receive a 20 percent discount on the price of ABAG Training Center offerings, and a 25 percent discount for 30 employees or more.

For more information, contact Terry Bursztynsky at 510/464-7951 or e-mail Terryb@abag.ca.gov.

Access to bay area governments Online (abagOnline)

In 1994, ABAG published on the Internet a set of documents describing the organization and our programs. Named abagOnline for "access to bay area governments Online," our site on the World Wide Web, http://www.abag.ca.gov, was a first for a Council of Governments and the second for a California public agency. Ten years later, it is rare for a public agency or local government not to have a presence on the Internet.

As of the end of 2003, ABAG and its programs received over 1.6 million page views and 180,000 visitor sessions per month. abagOnline offers a wealth of information about the full range of our planning and service programs, including earthquake mitigation and hazard maps, Bay Trail maps, the Green Business Program, the San Francisco Estuary Program, ABAG Financial Services, ABAG Power, and the Smart Growth Initiative. abagOnline has greatly expanded our ability to reach and help citizens throughout the San Francisco Bay Region.

Another innovation is our online Geographical Information System (GIS), that allows the public to find statistical and economic data by pointing and clicking locations on maps. The GIS program is constantly being updated and expanded as more data sources are uncovered and added.

ABAG offers Internet hosting to our members at a discount and to other public agencies. Our hosted clients currently number 30. Clients can completely avoid the bother and expense associated with assembling and maintaining web servers and Internet domains, and can concentrate their resources on developing content for their constituents. ABAG has developed a suite of tools which simplify management of web content and allow our members' clerical staff to update and maintain their web presence. ABAG has also created custom web sites for clients such as San Francisco Bay Water Transit Authority, the CALFED Science program, the cities of Fairfax and Belvedere, and the Delta Diablo Sanitation District. ABAG also provides web hosting and infrastructure support for the Metropolitan Transportation Commission's online programs.

Electronic communications with our members via the internet are becoming very popular. The ABAG CALFED Task Force receives agendas, meeting notices, minutes, and messages exclusively via email. Significant savings are realized over the conventional use of regular mail, and documents can reach intended recipients within minutes. Email-based electronic distribution lists are among the services offered to our member hosted agencies.

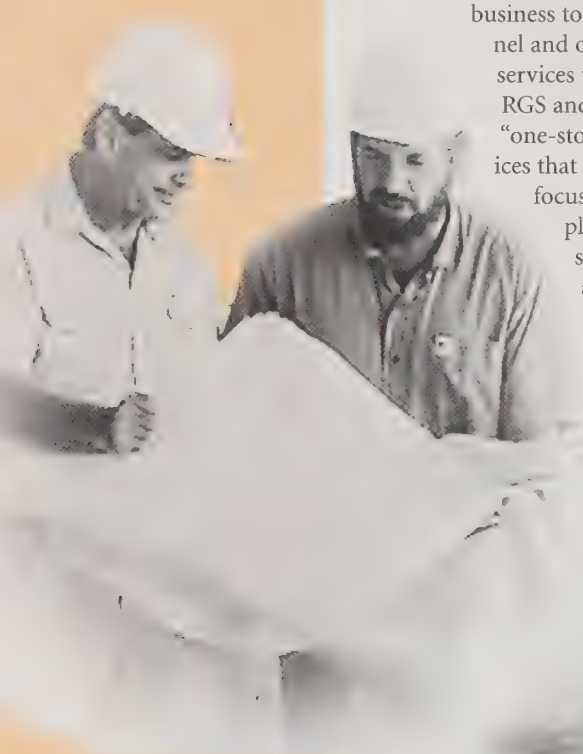
To better serve our clients with publication purchase, class or workshop registration, ABAG has used an electronic merchant software system. This level of automation and service integration has enabled ABAG to handle many more requests for documents or registrations with no increase in staffing.

Fiscal Year 2004-2005 Goals
Increase the opportunity for and quality of ABAG's communications with its membership and the public.

For more information, contact Terry Bursztynsky at 510-464-7951 or e-mail Terryb@abag.ca.gov or Stephen Attaway at 510-464-7924 or e-mail Stephena@abag.ca.gov.

Joint Powers Agreements Serving Local Government

ABAG and the City of San Carlos have entered into an agreement to provide much needed service to local governments and other public agencies throughout the region. Since 2001 two innovative joint powers agreements—Regional Government Services (RGS) and Local Government Services (LGS) have been in business to provide needed personnel and other administrative services to other public agencies. RGS and LGS are providers of "one-stop" administrative services that enable small agencies to focus their efforts on accomplishing their core mission. Local and regional agencies benefit from a partnership with RGS and LGS by working with public agencies that understand and work within the unique public agency environment, are independent and assist in implementing operational objectives, purchasing only the level of services needed, avoiding adding on-going, unneeded capacity, and paying only the cost of services provided (without paying the profits a private company would expect to receive). The level of services provided can quickly ramp up or down to meet the needs of the agency. Both RGS and LGS are skilled in recruiting and retaining highly qualified personnel by offering challenging assignments and flexible retirement programs. LGS contracts with the California Public Employees Retirement System (PERS) for a defined benefit retirement program. RGS provides a 401(a) defined contribution retirement program.



Among the JPA's clients are the CalFed Science Program, San Francisco Bay Area Water Transit Authority, San Mateo County/Cities Association of Governments, and the Transbay Joint Powers Authority.

For further information, contact Richard Averett, Executive Director at e-mail Richard.Averett@ci.san-carlos.ca.us

Legislative Activities

Monitoring state legislation that will benefit the Bay Area region and local jurisdictions and the communities it serves is an important function of the ABAG Legislation and Governmental Organization (L&GO) Committee. Under the shadow of state fiscal crisis and budget deficit, the L&GO Committee reviewed and monitored in 2003 more than 50 bills, propositions, and resolutions related to land-use, housing, fiscal policy, and environmental issues. Many letters of support and opposition were written to assembly members, senators, the governor, and the media expressing the Bay Area's legislative priorities, advising on the budget process, advocating the restoration of Vehicle License Fees and protection of redevelopment funding.

The Committee, composed of elected officials throughout the region, closely monitored legislation related to regional housing needs and planning practices, smart growth policies, the Inter-Regional Partnership, housing as second units and down payment assistance, incentive grant programs, earthquake retrofit and building standards, infrastructure planning and investment, sales taxes related to transportation and smart growth, financial assistance for relocation of car dealerships and big box retailers, pollution prevention and e-waste, consumer financial privacy, integrated regional water management planning, and other water quality issues.

For more information, contact
Patricia Jones at 510-464-7933
or e-mail Patj@abag.ca.gov
or Kathleen Cha at 510-464-7922
or e-mail Kathleenc@abag.ca.gov

During Fiscal Year 2004-05
The L&GO Committee will scrutinize during the 2004 Legislative Session bills and propositions related to local government financing and fiscal reform, land use and housing, water planning, and the environment. The Committee's priority is to help ensure that the Bay Area's needs are represented in legislative planning, weighing in on bills that it supports and working to amend the bills it opposes.

- The Committee will monitor fiscal reform strategies and continue support of the proposed 2004 statewide ballot initiative to limit state government's ability to confiscate local tax funds.
- The Committee voted support in 2003, looking ahead to the 2004 Legislative Session, to pursue smart growth planning incentives and regulatory changes related to urban growth boundaries, tax increment financing, and priority state competitive grant eligibility for cities who have adopted model "smart growth" policies.
- The Committee will also track bills and initiatives that contain mandates for local government, the lowering of voter approval requirement from two thirds to a majority, integrated regional planning, water planning funding, and reform plans for the state budget process.

Communications

ABAG's member-based services and assistance are vital to local governments who are being asked to provide more and more with less and less. The importance of communication during this regional problem solving is critical. Closing the communications gap to bring ABAG services and activities to the attention of our members and the public is the role of the Communications Department.

The Communications team skillfully brought these services to the forefront in 2002-2003. Most significantly during 2003, the Communications Department produced and managed special online reports involving Financial Privacy legislation and other timely subjects, planned and managed two general assemblies and other special workshops, and conducted briefing for international delegations from China, Japan, Turkey, and Mexico.

The Communications team worked extensively with the media to disseminate information: conducting special briefings and press conferences on Projections 2003, short term economic forecasts, smart growth, earthquake research findings, sewers and risk management, housing initiatives; issuing regular press releases; and handling daily media information queries. Communication outreach included publishing topical, well-designed reports and newsletters, and providing and managing news information online.

During Fiscal Year 2004-05
In addition to its core functions of providing communication and media relations services, the Communications Department will:
Work with public and private organizations to develop and implement a regional outreach campaign to raise community awareness of local government services, fiscal process, and the role of ABAG in regional problem solving.

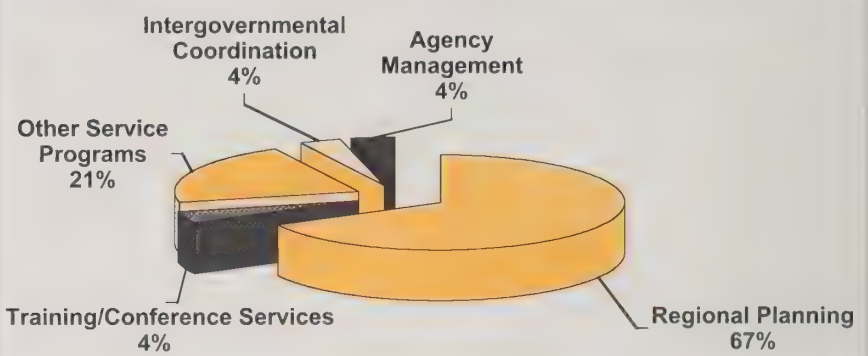
For more information, contact
Patricia Jones at 510-464-7933
or e-mail Patj@abag.ca.gov
or Kathleen Cha at 510-464-7922
or e-mail Kathleenc@abag.ca.gov

Budget Highlights, Proposed Member Dues and Organization

For more information, contact Joseph Chan at 510-464-7944 or e-mail Josephc@abag.ca.gov.

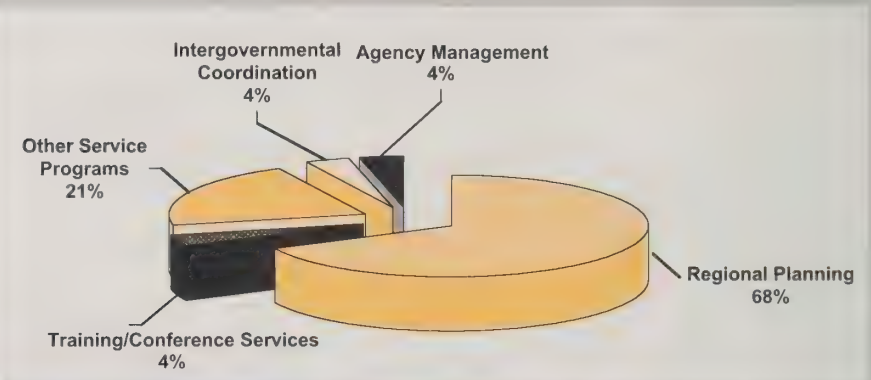
Summary of Revenue and Expenses by Program Group

Revenue by Program Group



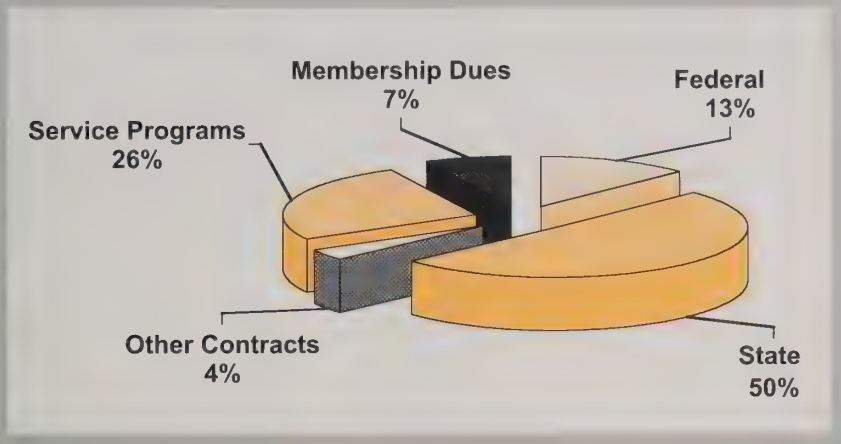
Regional Planning	12,355,500
Training/Conference Services	720,000
Other Service Programs	3,875,000
Intergovernmental Coordination	687,000
Agency Management	713,205
Total	**18,350,705**

Expenditures by Program Group



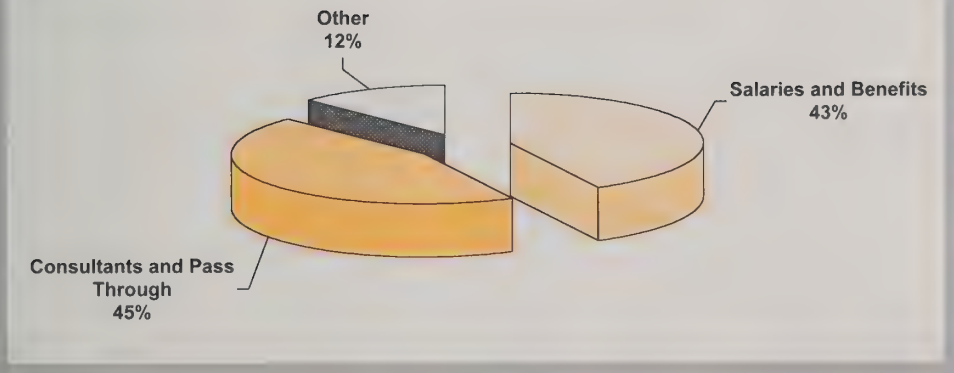
Regional Planning	12,355,500
Training/Conference Services	720,000
Other Service Programs	3,825,000
Intergovernmental Coordination	687,000
Agency Management	645,499
Total	**18,232,999**

Summary of Revenues by Funding



Revenues by Funding Source

Federal	2,322,000
State	9,280,000
Other Contracts	675,500
Service Programs	4,724,000
Membership Dues	1,349,205
Total	**18,350,705**



Expenses by Category

Salaries and Benefits	7,750,000
Consultants and Pass Through	8,216,999
Other	2,266,000
Total	**18,232,999**

Proposed Operating Budget

Revenues and Expenditures Summary	FY 01-02 Actual	FY 02-03 Actual	FY 03-04 Estimated	FY 04-05 Proposed
REVENUES				
Federal	1,994,233	2,172,396	2,282,573	2,322,000
State	2,691,380	6,602,574	9,652,392	9,280,000
Other Contracts	1,179,610	801,787	825,389	675,500
Service Programs	3,992,541	4,043,961	4,502,723	4,724,000
Membership Dues	1,262,334	1,339,347	1,341,959	1,349,205
Total Revenues	11,120,098	14,960,064	18,605,035	18,350,705
EXPENSES				
Salaries and benefits	6,852,793	7,394,807	7,850,000	7,750,000
Consultant services	2,567,927	4,503,912	5,223,922	5,246,648
Passthrough	582,041	1,164,944	3,168,911	2,970,351
Equipment and supplies	159,773	198,106	175,000	160,000
Outside printing	221,527	181,585	170,000	155,000
Conference and meeting	169,974	219,918	440,000	420,000
Depreciation	332,631	346,302	368,000	380,000
Interest	81,757	68,330	85,000	95,000
Building maintenance	186,513	189,726	200,000	210,000
Utilities	57,103	72,825	75,000	78,000
Insurance	53,285	85,977	85,000	90,000
Postage	99,286	85,193	85,000	87,000
Telephone	45,728	48,546	50,000	52,000
Committee	54,400	56,500	60,000	62,000
Other	204,185	233,442	457,000	477,000
Total Expenses	11,668,923	14,850,111	18,492,833	18,232,999
Surplus/(Deficit) before Claims Settlement	(548,825)	109,953	112,202	117,706
Claims Settlement	24,446	30,000	0	0
Net Surplus/(Deficit)	(573,271)	79,953	112,202	117,706

Revenues by Funding Source

Proposed

	FY 01-02 Actual	FY 02-03 Actual	FY 03-04 Estimated	FY 04-05 Proposed
REVENUES				
FEDERAL REVENUES				
EPA - Environmental Programs	469,998	725,190	528,049	537,000
EPA - Smart Growth	16,917	0	0	0
MTC--FTA	146,081	146,590	147,318	148,000
MTC--FHWA	786,969	758,212	748,741	750,000
NFWF--SFEP	335,825	433,263	196,760	200,000
USGS	192,035	109,141	661,705	687,000
Bureau of Reclamation	46,408	0	0	0
Subtotal	1,994,233	2,172,396	2,282,573	2,322,000
STATE REVENUES				
OES	42,681	0	0	0
MTC - TDA	931,605	834,548	838,390	840,000
Bay Trail	864,196	1,412,843	2,044,061	2,100,000
OTS--Driving After Quakes	41,620	0	0	0
Cal Trans	21,135	42,787	257,213	0
DWR Cal Fed Program	276,985	3,319,580	5,419,748	5,519,000
DBW--Media	105,580	461,367	94,195	96,000
RWQCB	200,120	321,323	609,345	615,000
BCDC-Wetlands	0	0	110,000	110,000
HCD--IRP Pilot Project	195,854	119,237	274,629	0
Housing Needs Determination	0	86,700	0	0
Univ. of California--Estuary	0	4,189	4,811	0
Cal-EPA	11,604	0	0	0
Subtotal	2,691,380	6,602,574	9,652,392	9,280,000
OTHER CONTRACTS				
Inter-Regional Partnership	22	0	0	0
BALANCE Foundation	38,387	29,340	40,000	42,000
BALANCE Foundation--Smart Growth	757,070	392,337	116,727	0
BA Alliance/TIDES	7,500	0	0	0
Haz Waste MOU Committee	49,021	57,927	55,632	56,000
Dioxin/Community Liaison	23,709	49,692	15,956	17,000
Santa Clara--SFEP	90,870	94,469	94,059	95,000
SFBA Water Transit Authority	65,441	50,450	65,000	50,000
Western Governors Association	26,388	0	0	0
Red Cross EQ Housing	27,107	5,118	0	0
George Washington University	9,823	0	0	0
AMBAG	7,484	14,001	8,515	10,000
Alameda Green Business	0	1,538	6,000	7,000
Coastal Conservancy-Balona Green/Support	0	17,926	201,000	200,000
Bay Trail--Richmond SEP	0	0	97,500	98,500
Admin. Civil Liability/Northbay Outreach	0		125,000	100,000
Port of Oakland--SFEP	76,788	88,988	0	0
Subtotal	1,179,610	801,787	825,389	675,500
SERVICE PROGRAMS				
Data Center	75,754	62,911	100,000	90,000
Publications	18,566	29,467	32,000	40,000
Training	317,224	383,113	450,000	480,000
Financial Services	1,070,921	1,194,201	1,250,000	1,300,000
SHARP	318,455	52,628	52,774	60,000
ABAG PLAN Corp.	1,498,210	1,715,890	1,873,578	1,950,000
Bay Trail Nonprofit	48,645	40,090	30,000	32,000
abagOnline Fees	28,809	30,540	30,000	35,000
Power Purchasing Pool Fees	325,041	293,243	312,165	350,000
Conference Services	145,887	170,660	232,401	240,000
Other	145,029	71,218	139,805	147,000
Subtotal	3,992,541	4,043,961	4,502,723	4,724,000
MEMBERSHIP DUES				
ABAG Dues (local and cooperating)	1,262,334	1,339,347	1,341,959	1,349,205
Total Revenues	11,120,098	14,960,064	18,605,035	18,350,705

Revenues and Expenditures by Program

Proposed

Fiscal Year 04-05

EXPENSES BY PROGRAM AREA	REVENUE SOURCES							General Fund Equity
	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Member-ship Dues	Total Revenues	
REGIONAL PLANNING								
Data and Analysis	756,501	413,978	342,523				756,501	0
Planning Services	900,499	484,022	400,477	10,000		6,000	900,499	0
IRP/Smart Growth	42,000			42,000			42,000	0
Bay Trail	2,395,500		2,100,000	198,500	32,000	65,000	2,395,500	0
SF Estuary/Dioxin	7,949,000	1,387,000	6,340,000	112,000		110,000	7,949,000	0
Earthquake Mitigation	49,000	37,000				12,000	49,000	0
Haz Waste MOU Committee	56,000			56,000			56,000	0
Other Planning	207,000			207,000			207,000	0
Subtotal	12,355,500	2,322,000	9,183,000	625,500	32,000	193,000	12,355,500	0
TRAINING								
Training Center	480,000				480,000		480,000	0
Conference Services	240,000				240,000		240,000	0
Subtotal	720,00 0	0	0	0	720,000	0	720,000	0
OTHER SERVICE PROGRAMS								
abagOnline	35,000				35,000		35,000	0
Power Purchasing Pool	350,000				350,000		350,000	0
Data Center/Publications	130,000				130,000		130,000	0
Financial Services	1,250,000				1,300,000		1,300,000	50,000
ABAG PLAN Corp.	1,950,000				1,950,000		1,950,000	0
Workers' Compensation	60,000				60,000		60,000	0
SFBA Water Transit Authority	50,000			50,000			50,000	0
Subtotal	3,825,000	0	0	50,000	3,825,000	0	3,875,000	50,000
INTERGOV. COORDINATION								
Communications Group	490,000					490,000	490,000	0
Intergov. Coordination	97,000		97,000				97,000	0
Legislation	100,000					100,000	100,000	0
Subtotal	687,000	0	97,000	0	0	590,000	687,000	0
AGENCY ADMINISTRATION	645,499				147,000	566,205	713,205	67,706
Total	18,232,999	2,322,000	9,280,000	675,500	4,724,000	1,349,205	18,350,705	117,706

ABAG Membership Dues

Proposed

JURISDICTION	POPULATION 1/1/03	2003-2004 ADOPTED DUES	2004-2005 PROPOSED DUES	% Change
COUNTY OF ALAMEDA	1,496,200	$110,633	$111,280	0.59
Alameda	74,900	$10,936	$10,977	0.38
Albany	16,800	$2,730	$2,738	0.27
Berkeley	104,600	$14,861	$14,861	0.00
Dublin	35,550	$5,161	$5,458	5.76
Emeryville	7,550	$1,359	$1,395	2.67
Fremont	209,000	$24,426	$24,453	0.11
Hayward	144,700	$18,600	$18,637	0.20
Livermore	78,000	$11,225	$11,403	1.59
Newark	43,950	$6,633	$6,677	0.66
Oakland	412,200	$37,930	$38,159	0.60
Piedmont	11,150	$1,918	$1,918	0.00
Pleasanton	67,000	$9,781	$9,891	1.12
San Leandro	81,400	$11,857	$11,871	0.12
Union City	70,300	$10,331	$10,345	0.13
COUNTY OF CONTRA COSTA	994,900	$76,568	$77,465	1.17
Antioch	99,300	$13,974	$14,331	2.56
Brentwood	33,000	$4,602	$5,088	10.56
Clayton	11,000	$1,896	$1,896	0.00
Concord	124,900	$16,678	$16,772	0.56
Danville	43,200	$6,539	$6,568	0.44
El Cerrito	23,550	$3,710	$3,717	0.20
Hercules	20,500	$3,224	$3,274	1.58
Lafayette	24,400	$3,840	$3,840	0.00
Martinez	36,900	$5,625	$5,654	0.52
Moraga	16,500	$2,694	$2,694	0.00
Oakley	27,000	$4,094	$4,217	3.01
Orinda	17,850	$2,890	$2,890	0.00
Pinole	19,500	$3,122	$3,129	0.23
Pittsburg	61,100	$8,915	$9,080	1.85
Pleasant Hill	33,700	$5,139	$5,190	0.99
Richmond	101,400	$14,531	$14,559	0.19
San Pablo	30,750	$4,783	$4,762	(0.45)
San Ramon	47,050	$7,010	$7,127	1.66
Walnut Creek	66,000	$9,740	$9,754	0.14
COUNTY OF MARIN	250,400	$27,211	$27,245	0.12
Belvedere	2,140	$612	$610	(0.24)
Corte Madera	9,400	$1,667	$1,664	(0.22)
Fairfax	7,325	$1,366	$1,363	(0.27)
Larkspur	12,050	$2,056	$2,048	(0.35)
Mill Valley	13,650	$2,288	$2,280	(0.32)
Novato	48,650	$7,373	$7,359	(0.20)
Ross	2,350	$641	$641	0.00
San Rafael	57,100	$8,475	$8,530	0.65
Sausalito	7,350	$1,370	$1,366	(0.26)
Tiburon	8,800	$1,570	$1,577	0.46

ABAG Membership Dues

Proposed

COUNTY OF NAPA	129,800	$17,064	$17,234	0.99
American Canyon	12,350	$1,932	$2,092	8.26
Calistoga	5,225	$1,058	$1,058	0.00
Napa	74,700	$10,867	$10,950	0.76
St. Helena	6,050	$1,174	$1,178	0.31
Yountville	3,280	$888	$776	(12.59)
CITY & COUNTY OF SAN FRANCISCO				
County	791,600	$63,887	$63,752	(0.21)
City		$63,887	$63,752	(0.21)
COUNTY OF SAN MATEO	717,000	$58,720	$58,720	0.00
Atherton	7,225	$1,348	$1,348	0.00
Belmont	25,400	$3,964	$3,985	0.55
Brisbane	3,650	$831	$830	(0.17)
Burlingame	28,250	$4,421	$4,399	(0.49)
Colma	1,200	$476	$474	(0.31)
Daly City	104,300	$14,842	$14,832	(0.06)
East Palo Alto	30,850	$4,812	$4,776	(0.75)
Foster City	29,850	$4,493	$4,631	3.07
Half Moon Bay	12,300	$2,063	$2,085	1.06
Hillsborough	10,950	$1,896	$1,889	(0.38)
Menlo Park	30,800	$4,805	$4,769	(0.75)
Millbrae	20,700	$3,318	$3,303	(0.44)
Pacifica	38,600	$5,922	$5,901	(0.37)
Portola Valley	4,490	$954	$951	(0.30)
Redwood City	76,000	$11,170	$11,128	(0.37)
San Bruno	40,950	$6,154	$6,241	1.41
San Carlos	27,750	$4,348	$4,326	(0.50)
San Mateo	93,700	$13,616	$13,561	(0.40)
S. San Francisco	60,900	$9,067	$9,053	(0.15)
Woodside	5,350	$1,083	$1,076	(0.67)
COUNTY OF SANTA CLARA	1,729,900	$126,349	$127,044	0.55
Campbell	38,300	$5,871	$5,857	(0.25)
Cupertino	52,200	$7,874	$7,874	0.00
Gilroy	45,000	$6,677	$6,829	2.28
Los Altos	27,700	$4,341	$4,319	(0.50)
Los Altos Hills	8,225	$1,461	$1,493	2.23
Los Gatos	28,900	$4,500	$4,493	(0.16)
Milpitas	65,000	$9,451	$9,616	1.75
Monte Sereno	3,500	$811	$808	(0.36)
Morgan Hill	34,900	$5,349	$5,364	0.27
Mountain View	72,000	$10,524	$10,579	0.52
Palo Alto	60,500	$8,998	$8,998	0.00
San Jose	925,000	$72,278	$72,750	0.65
Santa Clara	105,800	$14,832	$14,974	0.95
Saratoga	30,500	$4,718	$4,725	0.15
Sunnyvale	132,500	$17,516	$17,488	(0.16)

ABAG Membership Dues

			Proposed	
COUNTY OF SOLANO	412,000	$37,728	$38,146	1.11
Benicia	27,050	$4,217	$4,225	0.17
Dixon	16,150	$2,643	$2,643	0.00
Fairfield	102,500	$14,446	$14,663	1.50
Rio Vista	5,725	$1,076	$1,131	5.06
Suisun City	26,850	$4,167	$4,196	0.70
Vacaville	93,900	$13,369	$13,589	1.65
Vallejo	120,100	$16,179	$16,320	0.87
COUNTY OF SONOMA	472,700	$42,126	$42,240	0.27
Cloverdale	7,500	$1,370	$1,388	1.32
Cotati	6,875	$1,294	$1,298	0.28
Healdsburg	11,450	$1,969	$1,961	(0.37)
Petaluma	56,000	$8,393	$8,379	(0.16)
Rohnert Park	42,550	$6,459	$6,474	0.22
Santa Rosa	154,500	$19,410	$19,560	0.78
Sebastopol	7,800	$1,439	$1,432	(0.50)
Sonoma	9,450	$1,664	$1,671	0.44
Windsor	24,500	$3,818	$3,855	0.95
TOTALS		$1,334,959	$1,342,205	0.54
DUES RATES		Approved	Proposed	
First 50,000		0.14509	0.14509	0.00
Second 50,000		0.13745	0.13745	0.00
Next 100,000		0.09418	0.09418	0.00
Remaining Population		0.06745	0.06745	0.00

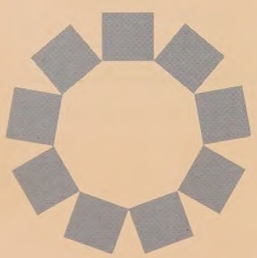
ABAG Organizational Structure

ABAG Affiliated Entities

Name	Year Started	Purpose	Assets ($000's) 6/30/03	Revenue ($000's) FY 02/03	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	105	7	N/A	ABAG F&PC	501(c)(4)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services.	40,001	8,736	30	Separate	501(c)(4)
BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Economy and the Environment)	1987	Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic and the development and protect the environment.	189	441	N/A	ABAG Pres, Vice Pres. and one other director	501(c)(3)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provide workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services.	1,109	602	3	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	54,747	887	26	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	42	21	N/A	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	383	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity (electricity currently suspended) on behalf of local governments and special districts in Northern California.	27,008	6,049	39	Separate	JPA

Association of Bay Area Governments

Notes



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Association of Bay Area Governments

January 2004

ABAG Officers

Alameda County Supervisor Scott Haggerty
President

City of San José Councilmember Dave Cortese
Vice President

ABAG Management

Eugene Y. Leong
Executive Director

Henry Gardner
Deputy Executive Director

Patricia M. Jones
Assistant Executive Director

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Victoria Rutherford

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Kathleen Cha
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INSTITUTE OF GOVERNMENTAL STUDIES LIBRARY
109 PHILOSOPHY HALL
UNIVERSITY OF CALIFORNIA
BERKELEY, CA 94720

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ASSOCIATION OF
BAY AREA GOVERNMENTS

LOCATION
Joseph P. Bort MetroCenter • 101 Eighth Street, Oakland, CA 94607-4756

PHONES
510-464-7900 • 510-464-7970 (fax)

MAILING
P.O. Box 2050, Oakland, CA 94604-2050

INTERNET
E-mail: info@abag.ca.gov • Website: http://www.abag.ca.gov